

This Page Is Inserted by IFW Operations
and is not a part of the Official Record

BEST AVAILABLE IMAGES

Defective images within this document are accurate representations of the original documents submitted by the applicant.

Defects in the images may include (but are not limited to):

- BLACK BORDERS
- TEXT CUT OFF AT TOP, BOTTOM OR SIDES
- FADED TEXT
- ILLEGIBLE TEXT
- SKEWED/SLANTED IMAGES
- COLORED PHOTOS
- BLACK OR VERY BLACK AND WHITE DARK PHOTOS
- GRAY SCALE DOCUMENTS

IMAGES ARE BEST AVAILABLE COPY.

**As rescanning documents *will not* correct images,
please do not report the images to the
Image Problem Mailbox.**

FIG. 1

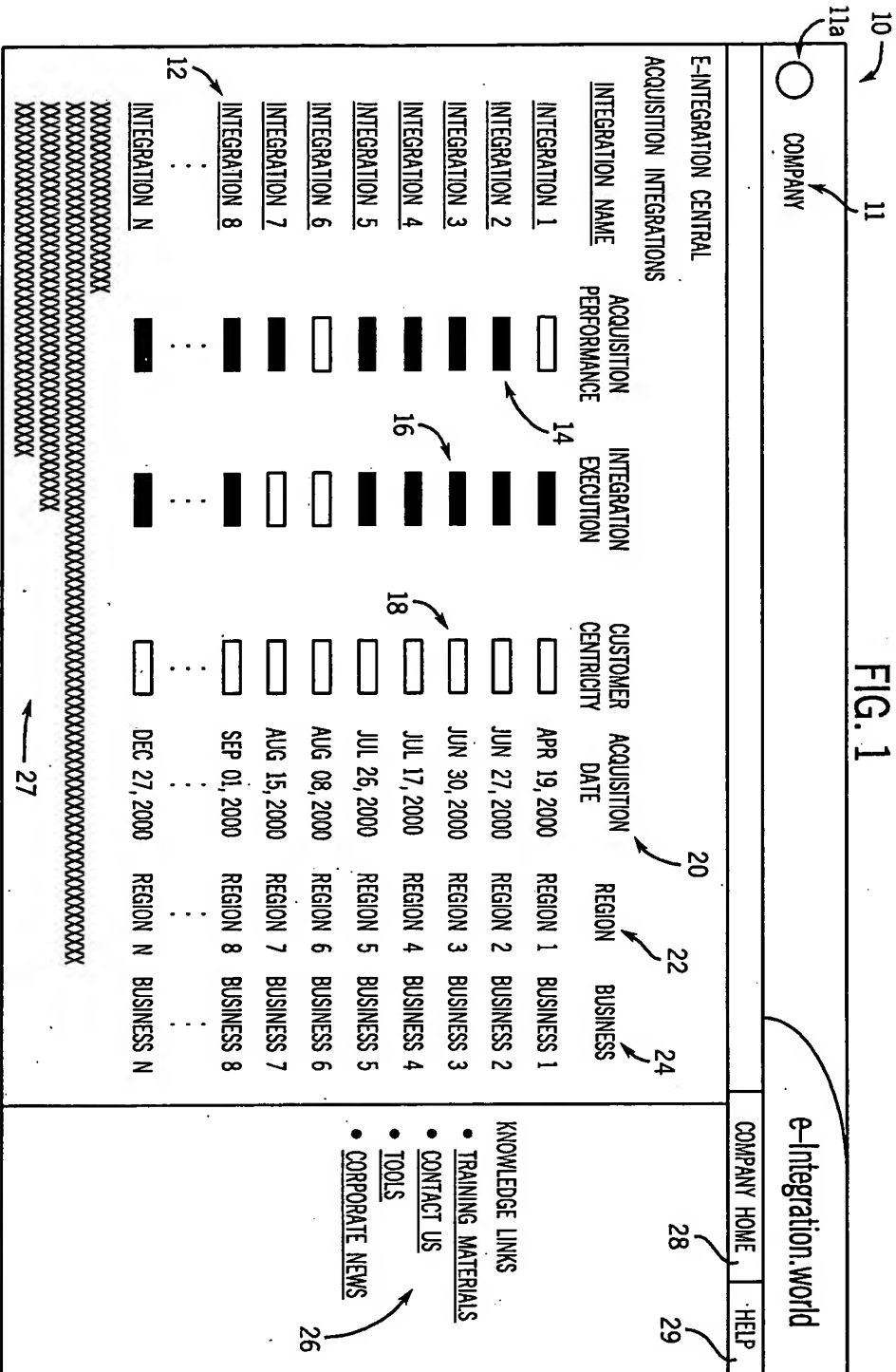
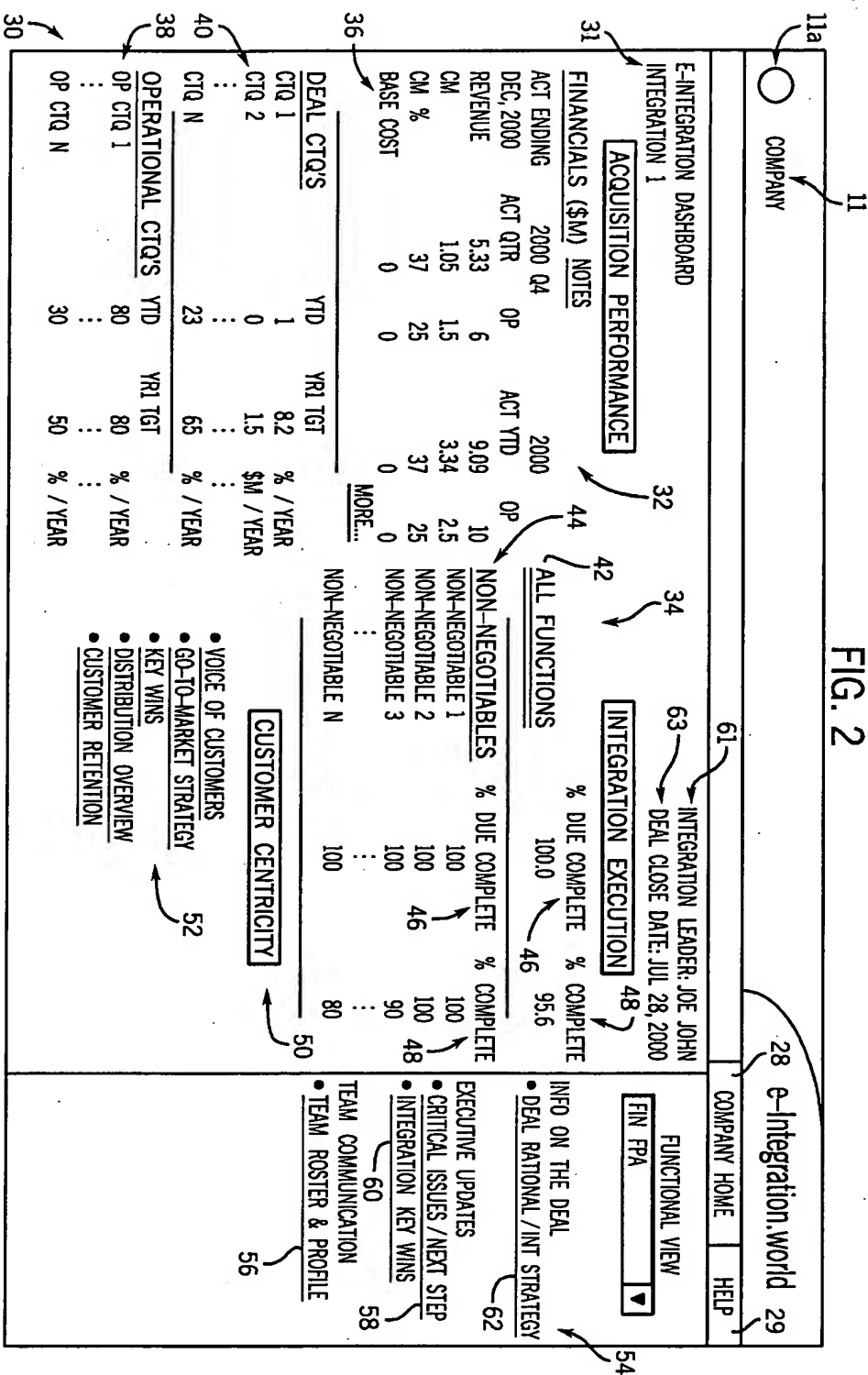


FIG. 2



| INTEGRATION 1 INEGRATION EXECUTION | | | STATUS | | CLOSE |
|------------------------------------|-----------------------|----------------|------------------|-----------------|-------|
| FUNCTION | AREA | % DUE COMPLETE | TOTAL % COMPLETE | FUNCTION LEADER | |
| COMMUNICATIONS | | 5 | 5 | DOE, JANE | |
| EHS | | 0 | 0 | DOE, JANE | |
| FINANCE | | 52 | 26 | | |
| | CLOSING AND REPORTING | 100 | 70 | DOE, JANE | |
| | CONTROLLERSHIP | 76 | 37 | DOE, JANE | |
| | FINANCE FTP | 83 | 66 | DOE, JANE | |
| | FINANCE TAX | 82 | 32 | DOE, JANE | |
| | FINANCE TREASURY | 0 | 0 | DOE, JOHN | |
| | PURCHASE ACCOUNTING | 51 | 31 | DOE, JANE | |
| GMO | | 0 | 0 | DOE, JOHN | |
| GPO | | 6 | 6 | DOE, JANE | |
| GTO | | 0 | 0 | DOE, JANE | |
| GLOBAL SOURCING | | 0 | 0 | | |
| GLOBAL SYSTEMS | | 0 | 0 | DOE, JANE | |
| HR | | 0 | 0 | DOE, JANE | |
| INTEGRATION | | 37 | 33 | DOE, JANE | |
| MARKETING | | 0 | 0 | DOE, JANE | |

FIG. 3

FIG. 4

COMPANY

MY INTEGRATIONS

WELCOME, JANE DOE

INTEGRATION 1

INTEGRATION 2

INTEGRATION 3

INTEGRATION 4

INTEGRATION 5

INTEGRATION 6

INTEGRATION 7

INTEGRATION 8

...

INTEGRATION N

82

86a

1

2

3

4

86

88

90

92

94

96

98

100

102

28

29

SETUP STEPS

FUNCTIONS

VIEW

UPDATE

CRITICAL ISSUES

KEY WINS

FIN CTQS

DEAL CTQS

OP CTQS

84

84

84

84

84

84

84

84

84

84

ADD A NEW INTEGRATION

HOME

HELP

80

e-Integration.world

FIG. 5

COMPANY

INTEGRATIONS SETUP
WELCOME TO YOUR E-INTEGRATION PLANNING TOOL
INTEGRATION 1 SETUP STEP 1 OF 4: INTEGRATION BASICS

INTEGRATION BASICS

DEAL CLOSE DATE: SEP 01, 2000
REGION: AMERICAS
DEAL RATIONAL: DEAL RATIONAL IS HERE...

DEAL CODE NAME: TEST
BUSINESS: BUSINESS 1
COUNTRY: USA
INTEGRATION STRATEGY: INTEGRATION STRATEGY IS HERE...

INTEGRATION FUNCTIONS (FUNCTION LEADERS WILL BE NOTIFIED BY EMAIL WHEN THEY ARE ADDED.)

| FUNCTION | FUNCTION LEADER | VERIFY NAME |
|--|-----------------|-------------|
| <input checked="" type="checkbox"/> FUNCTION 1 | DOE, JANE | VERIFY NAME |
| <input checked="" type="checkbox"/> FUNCTION 2 | DOE, JOHN | VERIFY NAME |
| <input checked="" type="checkbox"/> FUNCTION 3 | DOE, JOHN | VERIFY NAME |
| <input checked="" type="checkbox"/> FUNCTION 4 | DOE, JOHN | VERIFY NAME |
| <input checked="" type="checkbox"/> FUNCTION N | DOE, JOHN | VERIFY NAME |

Navigation: DASHBOARD | SETUP STEP 2 | SETUP STEP 3 | SETUP STEP 4 | MY INTEGRATIONS | HOME | HELP

Page Info: e-Integration.world

COMPANY

FINANCIAL CTQ'S

YEAR: 2000 | QUARTER: 1 | **QUERY**

REVENUE(\$M): 144 | CM(\$M): 146 | BASE COST(\$M): 148 | GOODWILL(\$M): 150 | NET INCOME(\$M): 150

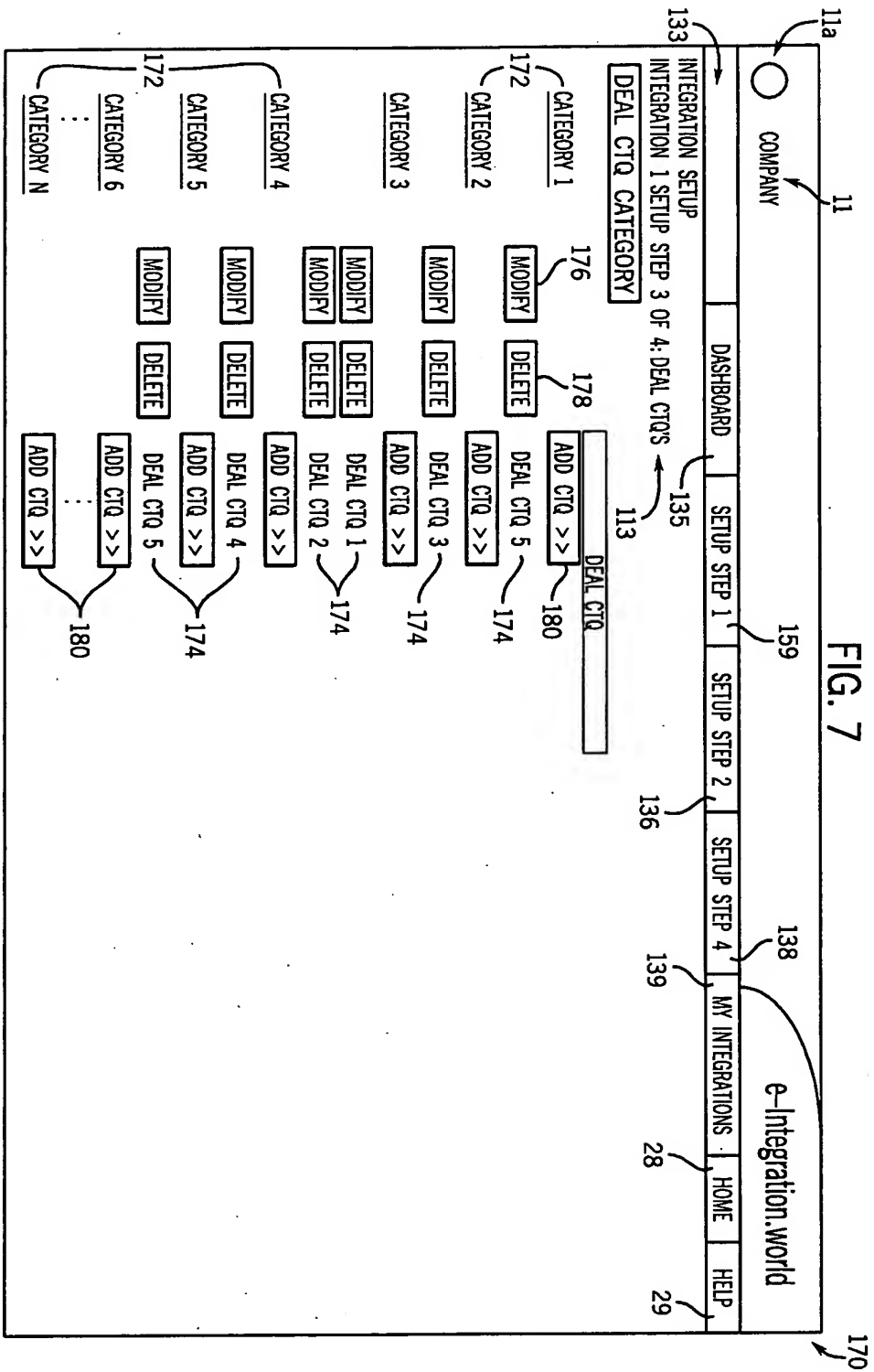
ADD **CLEAR** **UPDATE NOTES**

| PROFORMA / OP | 2000 Q3 | 2000 Q4 | 2001 Q1 | 2001 Q2 | 2000 YR TOTAL | 2001 YR TOTAL | YEAR 1 TOTAL |
|-----------------|---------|---------|---------|---------|---------------|---------------|--------------|
| REVENUE(\$M) | 300.24 | 910.37 | 320.74 | 330.45 | 610.61 | 651.19 | 1261.8 |
| CM(\$M) | 100.37 | 110.79 | 120.54 | 130.28 | 211.16 | 250.82 | 461.98 |
| BASE COST(\$M) | 90.95 | 40.65 | 50.11 | 51.23 | 71.6 | 101.34 | 172.94 |
| GOODWILL(\$M) | 5.29 | 6.12 | 7.44 | 8.23 | 11.41 | 15.67 | 27.08 |
| NET INCOME(\$M) | 50.28 | 55.67 | 60.12 | 65.38 | 106.047 | 125.5 | 231.547 |

☒ STEP 2 IS COMPLETE

SAVE STATUS

FIG. 6



190

192

DEAL CTQ CATEGORY: COMPLIMENTARY PRODUCTS CLOSE

| | |
|--------------|--|
| DEFINITION: | ACQUIRE COMPANY TO FILL PRODUCT GAP AND PROVIDE CUSTOMER WITH WIDER PRODUCT OFFERING |
| EXAMPLE: | PRUCKA - EP PRODUCT INTRODUCED IN THE NON-INVASIVE CARDIOLOGY PRODUCT LINE |
| MEASUREMENT: | \$ REVENUE FROM NEW PRODUCT OFFERING |
| IMPERATIVE: | GROWTH |

194

195

196

198

FIG. 8

200

ADD A NEW DEAL CTQ CLOSE

DEAL CTQ CATEGORY: COMPLIMENTARY PRODUCTS

CTQ NAME:

OWNER:

METRIC: TARGET:

202

204

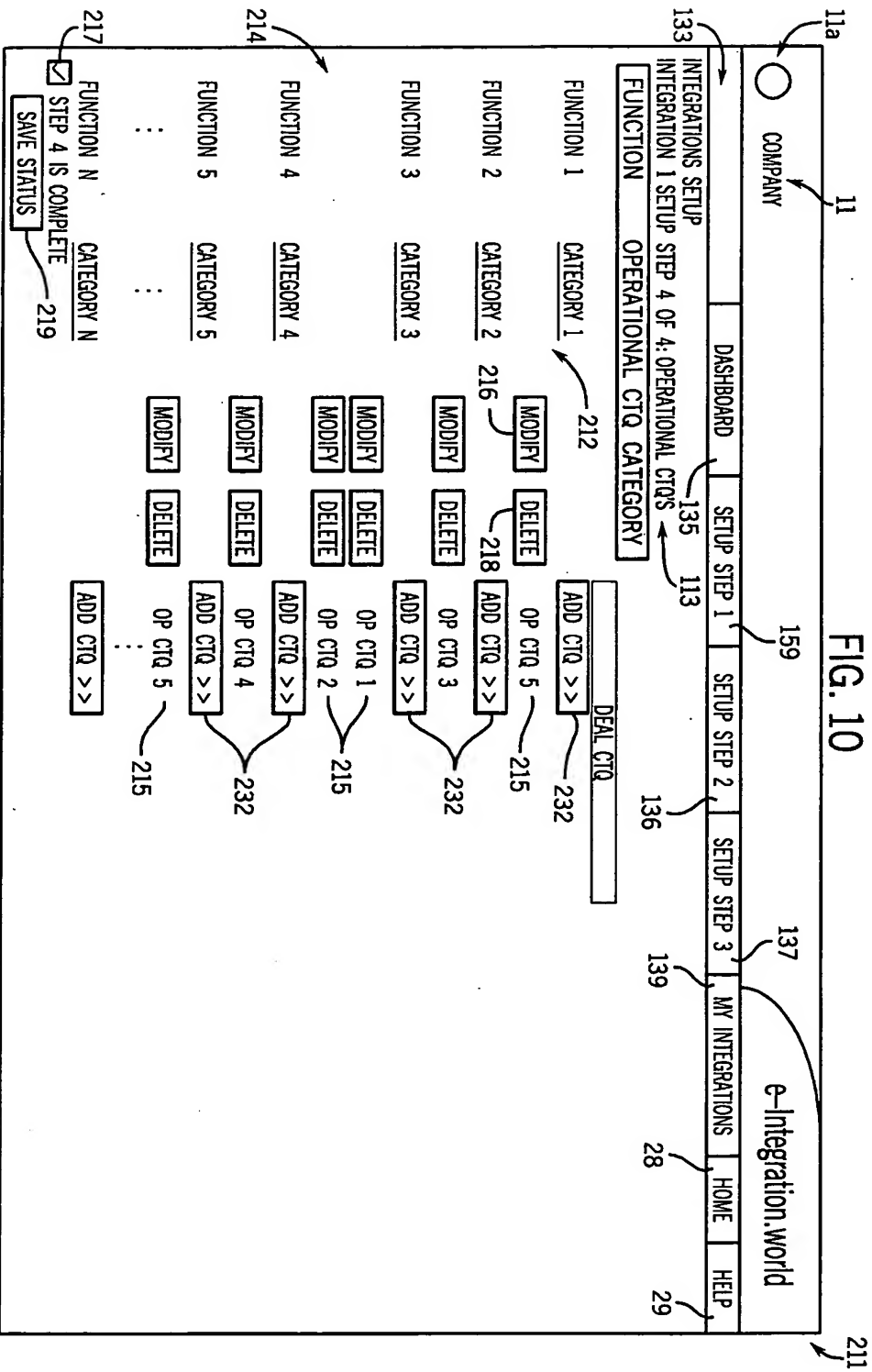
206

208

209

210

FIG. 9



220

| OPERATIONAL CTQ CATEGORY - KEY EMPLOYEE RETENTION | | CLOSE |
|---|--|-------|
| FUNCTION NAME: | HUMAN RESOURCES | 214 |
| OPERATIONAL CTQ CATEGORY NAME: | KEY EMPLOYEE RETENTION | 222 |
| OPERATIONAL CTQ DEFINITION: | IDENTIFY KEY TALENT IN ACQUISITION, AND TRACK RETENTION % OF THESE KEY EMPLOYEES | 224 |
| OPERATIONAL CTQ EXAMPLE: | | 226 |
| OPERATIONAL CTQ MEASUREMENT: | # KEY EMPLOYEES ORIG - (KEY EMPLOYEE LOSSES) % # KEY EMPLOYEES | 228 |

FIG. 11

234

| ADD AN OPERATIONAL CTQ | | CLOSE |
|---|-------------|-------------|
| OPERATIONAL CTQ CATEGORY: SERVICE PROCESS | | |
| CTQ NAME: | 236 | |
| OWNER: | 238 | |
| METRIC: | \$M /YEAR ▼ | TARGET: 242 |
| 240 | | 210(a) |
| 209(a) | | |

FIG. 12

FIG. 13

COMPANY

11

11a

139

e-Integration.world

250

29

MY INTEGRATIONS

HOME

HELP

FUNCTIONAL CHECKLIST

INTERGRATION 1

31

ADD ITEM

FUNCTION: CLOSING AND REPORTING

253

255

256

258

262

264

266

28

260

OTHER FUNCTIONS

123450

254

CATEGORY 1

252

96.67%

88.87%

30-30

260

123451

CATEGORY 2

50.00%

64.66%

30-60

123452

CATEGORY 3

100.00%

100.00%

30-30

123453

CATEGORY 4

72.73%

50.00%

30-90

123454

CATEGORY 5

50.00%

8.33%

30-90

ADD TASK

30-90

DUE

123455

TASK 1

12/20/00

10/10/00

90 d

123456

TASK 2

10/13/00

30 d

123457

TASK 3

10/05/00

30 d

123458

TASK 4

8/12/00

60 d

123459

TASK 5

02/14/00

90 d

123460

TASK N

04/20/00

90 d

COMPLETED?

10/10/00

272

274

273

OWNER

275

260

TIMING

90 d

30 d

30 d

60 d


90 d

90 d

COMMENTS

260

FIG. 14



COMPANY

11a

135 DASHBOARD

306 FINANCIAL OP

307 FINANCIAL UP-TO-DATE

308 DEAL CTQ UPDATE

309 OP CTQ UPDATE

139 MY INTEGRATIONS

28 HOME

29 HELP

305 FINANCE CTQ - MONTHLY UPDATE

31 INTEGRATION 1
(FINANCIALS SHOULD BE ENTERED FROM THE DATE OF CLOSE)

YEAR MONTH

288 REVENUE(\$M) 282

290 CM(\$M) 284

BASE COST(\$M) 286

GOODWILL(\$M)

NET INCOME(\$M)

302 ☒ ACTUAL ☐ ESTIMATE

300

| PROFORMA / OP | 2000-OCT | 2000-NOV | 2000-DEC | 2000-YR TOTAL | YEAR 1 TOTAL |
|-----------------|----------|----------|----------|---------------|--------------|
| REVENUE(\$M) | 1.66 | 1.66 | 1.66 | 5 | 5 |
| CM(\$M) | .96 | .96 | .96 | 2.9 | 2.9 |
| BASE COST(\$M) | 0 | 0 | 0 | 0 | 0 |
| GOODWILL(\$M) | 0 | 0 | 0 | 0 | 0 |
| NET INCOME(\$M) | 0 | 0 | 0 | 0 | 0 |
| ESTIMATE | ESTIMATE | ESTIMATE | ESTIMATE | | |

296


292

294

304

303

FIG. 15


 COMPANY

e-Integration.world

DEAL CTQ - MONTHLY UPDATE

INTERGRATION 1

YEAR 2000

MONTH 1

DASHBOARD
135

FIN CTQ UPDATE
307

OP CTQ UPDATE
309

MY INTEGRATIONS
139

HOME
28

HELP
29

DEAL CTQ MEASURE

DEAL CTQ 5 (MILESTONE-#)

DEAL CTQ 3 (% / YEAR)

DEAL CTQ 1 (\$M / YEAR)

DEAL CTQ 2 (\$ / YEAR)

DEAL CTQ 4 (# / YEAR)

DEAL CTQ 5 (MILESTONE-DATE)

ACTUAL VALUE

324

326

330

318

320

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

316

COMPANY

DEAL CTQ - MONTHLY UPDATE

INTEGRATION 1

YEAR 2000

MONTH 1

FUNCTION

FUNCTION 1

FUNCTION 2

FUNCTION 3

FUNCTION 4

FUNCTION 5

FUNCTION 6

CTQ

OP CTQ 4

OP CTQ 1

OP CTQ 2

OP CTQ 5

OP CTQ 3

OP CTQ 5

MEASURE

(# / YEAR)

(\$M / YEAR)

(\$ / YEAR)

(MILESTONE-#)

(% / YEAR)

(MILESTONE-DATE)

ACTUAL

360

354

UPDATE

CLEAR

356

ACTUAL

YTD ACTUAL

TARGET

2000-OCT

2000-NOV

2001-JAN

2001-FEB

2001-MAR

OP CTQ 4

OP CTQ 1

OP CTQ 2

OP CTQ 5

OP CTQ 3

OP CTQ 5

(# / YEAR)

(\$M / YEAR)

(\$ / YEAR)

(MILESTONE-#)

(% / YEAR)

(MILESTONE-DATE)

5969

486

251

90

23

8 / 1 / 01

8262

230.81

5624

6145124

71

90

9 / 1 / 01

263

242

29

96

23

9 / 1 / 01

5643

234

238

96

11

10 / 1 / 01

63

10

90

34

23

8 / 1 / 01

358

DASHBOARD

FIN CTQ UPDATE

DEAL CTQ UPDATE

MY INTEGRATIONS

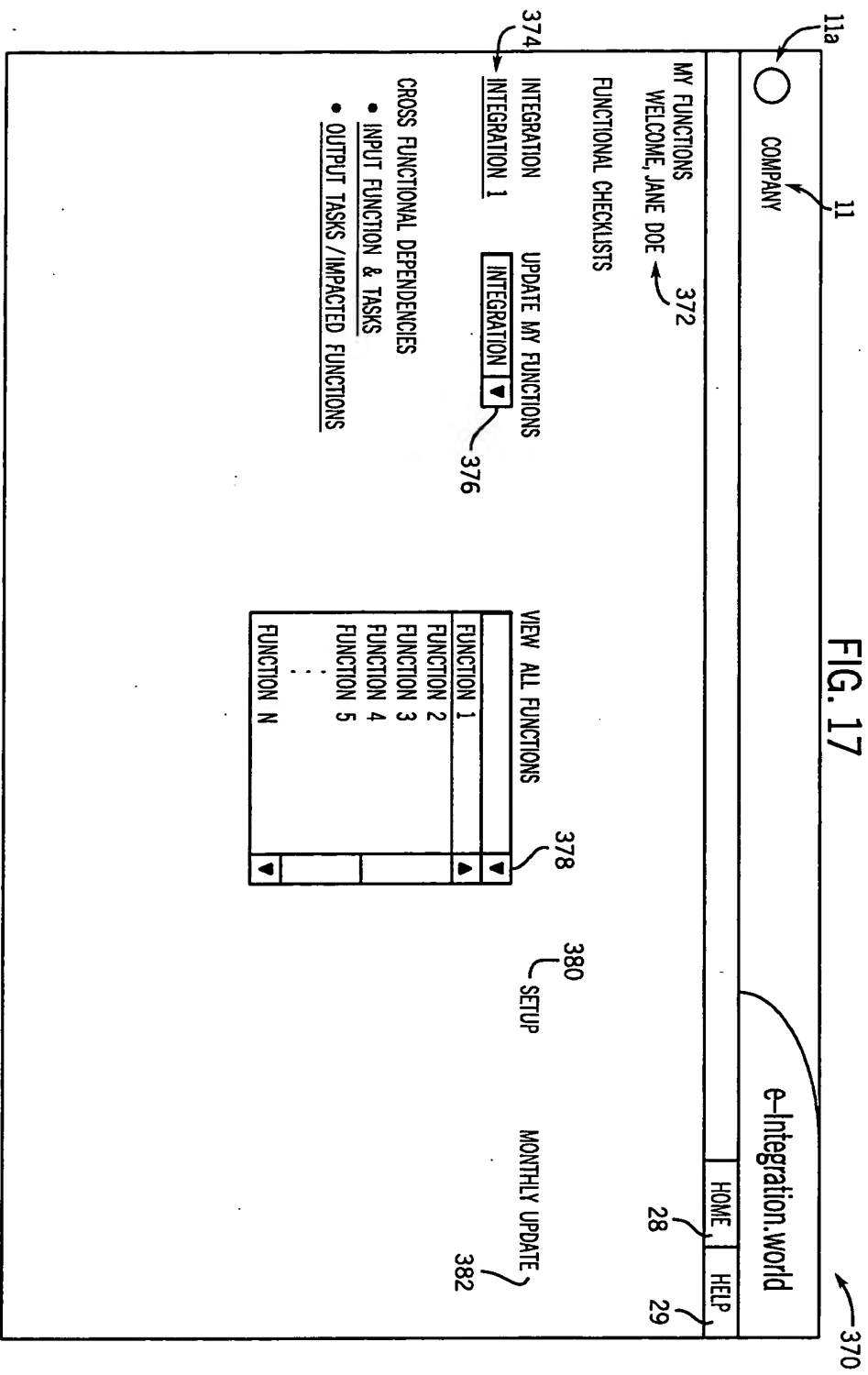
HOME

HELP

e-Integration.world

FIG. 16

FIG. 17



400

404

402

406

408

410

ADDING CHECKLIST ITEM

THIS NEW CHECKLIST ITEM MUST HAVE A UNIQUE HIERARCHY NUMBER. THE FOLLOWING TASK NUMBERS ARE ALREADY DEFINED FOR THIS FUNCTION:

100000

200000

300000

400000

500000

SETUP LEADERSHIP

IDENTIFY RESOURCES

COMMUNICATION

TRAINING

IMPLEMENT OPERATING MECHANISMS

PROPERTIES OF NEW FUNCTION CATEGORY:

HEIRARACHY NUMBER

DESCRIPTION

ADD THIS ITEM

▲

▼

FIG. 18

412

ADDING FUNCTION TASK TO
100000: SETUP LEADERSHIP 404

THIS NEW FUNCTION TASK MUST HAVE A UNIQUE HIERARCHY NUMBER. THE FOLLOWING
TASK NUMBERS ARE ALREADY DEFINED FOR THIS FUNCTION CHECKIST ITEM:

| | |
|--------|---|
| 100000 | SIX SIGMA OVERVIEW FOR SENIOR MANAGEMENT |
| 200000 | SIX SIGMA VISION STATEMENT |
| 300000 | IDENTIFY QUALITY LEADER /CHAMPION |
| 400000 | DEVELOP QUALITY INTEGRATION PLAN /METRICS |
| 500000 | DETERMINE PROJECT SELECTION PROCESS |
| 600000 | IDENTIFY PROJECT SELECTION TEAM |
| 700000 | SELECT PROJECTS |

PROPERTIES OF NEW FUNCTION TASK:

HEIRARACHY NUMBER

416

418

DESCRIPTION

422 DUE DATE

420

REGULATORY ☐ YES ☒ NO

424 REFERENCE ☐ DOCUMENT ☐ URL

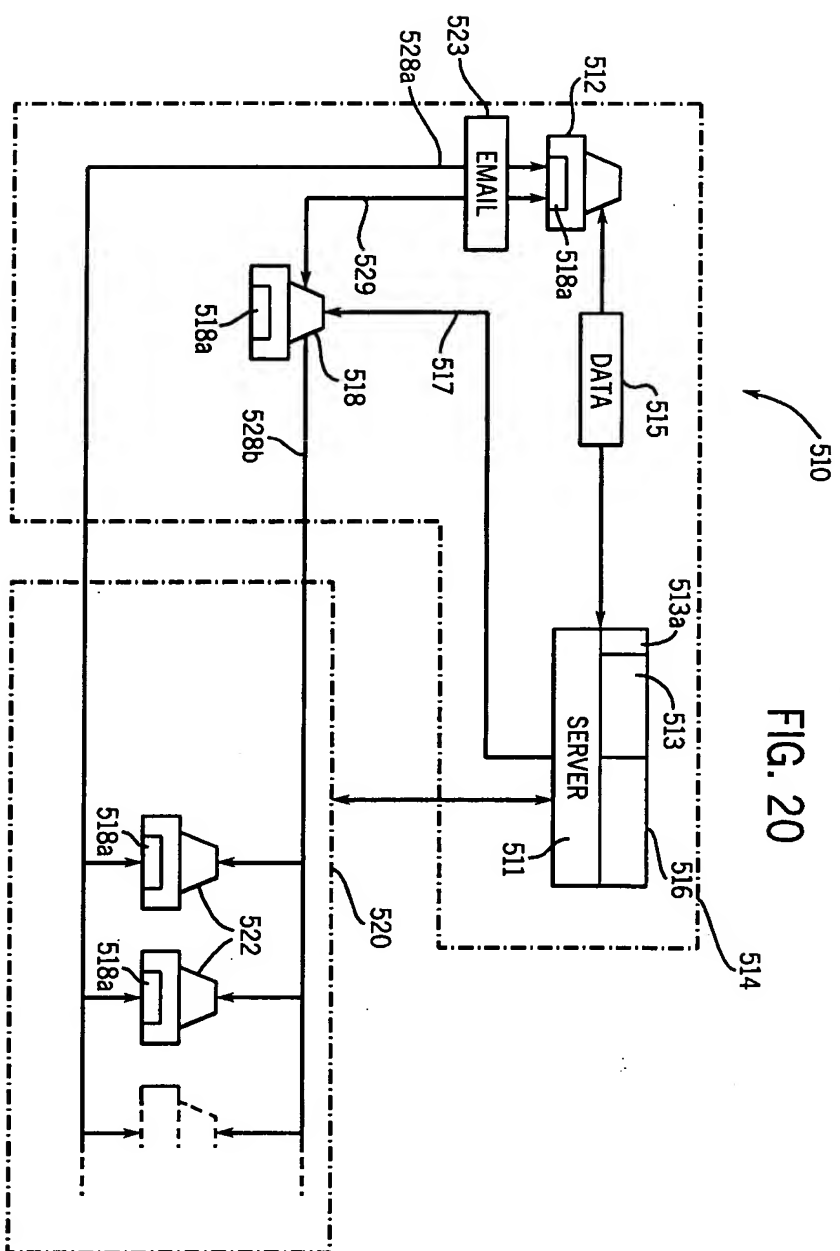
REFERENCE TYPE

ADD THIS ITEM

428

FIG. 19

426



11

11a ○ COMPANY

60-SECOND SURVEY 602

HAS THE IMPACT OF OUR NEW PARTNERSHIP ON YOU BEEN:

- ☐ VERY POSITIVE 604
- ☐ POSITIVE 606
- ☐ NEUTRAL / NO CHANGE 608
- ☐ NEGATIVE 610
- ☐ TOO EARLY TO TELL 612

ANY SPECIFIC COMMENTS? 614

600

616

▲
▼

HOW CAN WE BETTER SERVE YOU? 618

620

▲
▼

TO PROVIDE MORE DETAILED FEEDBACK OR ASK FOR FOLLOW-UP,
CLICK HERE 632

634 636

622

624 PRIVACY POLICY | 626 TERMS OF USE | 628 SITEMAP | 630 COMPANY

FIG. 21

11a 11 638

COMPANY 684 CLOSE WINDOW

WELCOME

640 CATEGORY CHOOSE 642

TYPE IN YOUR QUESTIONS OR COMMENTS HERE.* 644

FIRST NAME:* 646

LAST NAME:* 648

INSTITUTION:* 650

STREET ADDRESS 1:* 652

STREET ADDRESS 2: 652

CITY:* 654

STATE:* 656

ZIP:* 658

COUNTRY:* 660

REGION: CHOOSE 662

PHONE:* 664 EXT: 666

FAX: 668

EMAIL: 670

SALES REP NAME: 672

674 RESPONSE IS DESIRED / REQUIRED: YES NO 678

680 SUBMIT 676 RESET 682

FIG. 22

VOICE OF CUSTOMERS – INTEGRATION 1

CLOSE

HAS THE IMPACT OF OUR NEW PARTNERSHIP ON YOU BEEN:

TOTAL 9 VOTES

NEGATIVE:

1 VOTES

NEUTRAL / NO CHANGE:

2 VOTES

POSITIVE:

2 VOTES

TOO EARLY TO TELL:

1 VOTES

VERY POSITIVE:

3 VOTES

ANY SPECIFIC COMMENTS?

SEE DETAILS...

HOW CAN WE BETTER SERVE YOU?

SEE DETAILS...

698

702

704

692

706

694

HISTORY

700

694

706

| | | | | | |
|-----|----------|----------|------------------------|-----------------------------------|-------------------------|
| NO. | CATEGORY | REGION | FROM | INQUIRIES | COMPANY FOLLOWUP |
| 1 | MULTIPLE | AMERICAS | JANE DOE, ANYWHERE, LP | WHOM DO WE TALK WITH REGARDING... | JOHN DOE FOLLOWED UP... |

686

686

696

FIG. 23